

Academic Year/course: 2021/22

30117 - Production Management

Syllabus Information

Academic Year: 2021/22

Subject: 30117 - Production Management

Faculty / School: 175 - Escuela Universitaria Politécnica de La Almunia

179 - Centro Universitario de la Defensa - Zaragoza

Degree: 425 - Bachelor's Degree in Industrial Organisational Engineering

563 - Bachelor's Degree in Industrial Organisational Engineering

ECTS: 6.0

Year: 425 - Bachelor's Degree in Industrial Organisational Engineering: 2

563 - Bachelor's Degree in Industrial Organisational Engineering: 3

Semester: 563 - First semester

425 - Second semester

Subject Type: Compulsory

Module:

1. General information

1.1. Aims of the course

The subject and its expected results respond to the following approaches and objectives:

The knowledge and use of basic instruments for the management of the production / operations area in organizations. In particular, we look for:

1. The understanding of the economic phenomena that affect them day by day, not only as future engineers but as individuals trained members of a society.
2. The approach to the operational reality of the company.
3. Knowledge of an economic and business glossary, necessary for analysis and discussion.
4. Start contact with the reading, the meaning and interpretation of the economic, financial and operational information of the company.
5. Present the basic concepts about the meaning of the production function in organizations and the interrelation that it generates with the rest of the areas of the organization.
6. Analyze, based on the available information, the organization of the productive activity of the company.
7. To be able to translate, through the resolution of practical cases published for that purpose, all the theoretical knowledge acquired, making an impact on their autonomous work, given the importance of non-contact credits within the framework of the European Higher Education Area (EHEA).

BUSINESS PROFILE

These approaches and objectives are in line with the following Sustainable Development Goals (SDGs) of the United Nations 2030 Agenda (<https://www.un.org/sustainabledevelopment/>) in particular Goal 9: Industry, innovation and infrastructure and Goal 12: Responsible production and consumption, in such a way that the acquisition of the course learning outcomes provides training and competence to contribute to their achievement to some degree.

DEFENSE PROFILE

These approaches and objectives are in line with the following Sustainable Development Goals (SDGs) of the United Nations 2030 Agenda (<https://www.un.org/sustainabledevelopment/>) in particular Goal 9: Industry,

innovation and infrastructure and Goal 12: Responsible production and consumption, in such a way that the acquisition of the course learning outcomes provides training and competence to contribute to their achievement to some degree.

1.2. Context and importance of this course in the degree

The subject "Direction of production" is a subject of 6 ECTS credits and compulsory that is part of the Degree in Industrial Organization Engineering.

Once the student has completed the basic subjects that provide an overview of the functioning of organizations, the subject "Production Management" will show you how to manage this functional area, recognizing that it should act in coherence with the rest of functional areas and that can be source of competitive advantage for the success of the company in its sector. The meaning of the subject in the degree is justified in that its design aims to introduce the student to the knowledge of the models and quantitative techniques which will lead to efficient decision making in the area of operations, which determines the productive activity of the company. In this way, it helps to train professionals capable of performing tasks of management, advice and evaluation in organizations, serving the general objective of the Degree in Industrial Organization Engineering.

DEFENSE PROFILE

This subject contributes to the training of Army Officers, providing the knowledge and developing the skills that Army Officers need to carry out their mission.

1.3. Recommendations to take this course

Although there are no prerequisites for the completion of this subject, it is recommended that those who take it take into account the knowledge acquired in "Fundamentals of Business Administration" and in "Organization and Management of companies", for a better contextualization and understanding of it.

2. Learning goals

2.1. Competences

Upon passing the subject, the student will be more competent to acquire the following skills:

Basic and general competences:

- Ability to plan, budget, organise, manage and monitor tasks, people and resources (C02).
- Ability to solve problems and take decisions with initiative, creativity and critical reasoning (C04).
- Ability to apply Information and Communication Technologies (ICTs) within the field of engineering (C05).
- Ability to communicate knowledge and skills in Spanish (C06).
- Ability to analyse and evaluate the social and ecological impact of technical solutions, behaving ethically, with professional responsibility and social commitment, always striving for quality and continuous improvement (C08).
- Ability to work in a multidisciplinary group and in a multilingual setting (C09).
- Ability to manage information; skills to handle and apply technical specifications and the necessary legislation to practise engineering (C10).
- Ability to continue learning and develop self-learning strategies (C11).

Specific competences:

- Knowledge and capacities to design, manage and organize productive and logistic systems in a business (C29).

2.2. Learning goals

To overcome this subject, the student must attain the following learning goals:

1. Distinguishing the different production strategies as well as identifying the influence of the globalisation of operations in the production strategy of the company and planning them.
2. Associating the types of productive processes with the product life cycle in the market and selecting the production process according to different parameters.
3. Associating and applying the types of distribution in plant with the type of productive system. Knowing how to do the balancing of an assembly line.
4. Knowing how to use the different charts for the representation of work methods.
5. Identifying the different stages in the improvement of a productive process.

6. Applying time measurement techniques and time calculation of tasks.
7. Organizing the planning, programming and production control of a company. Knowing and differentiating the different phases.
8. Using techniques and applications to manage the production process of the organisation and being able to put them into practice in real environments.
9. Applying scheduling techniques and methods to make decisions about assigning and sequencing jobs.

2.3. Importance of learning goals

The organisations produce goods and/or services, which they release to the market and, for this, they must coordinate a set of elements that configure their operations; interrelating them with the rest of activities in the areas of marketing, finance and accounting, etc.

The students knowledge of the adequate quantitative techniques will allow efficient decision making in the operations area. In this way, it contributes to training professionals capable of performing management tasks, counsel and evaluation in organisations, in order to support the general objective of the Degree in Industrial Organization Engineering.

Among the different types of engineering professionals companies are looking for, there are: (i) managers of companies in different functional areas, such as production/operations, logistics, or quality, (ii) project managers and (iii) purchasing and supply managers, among others. In order to carry out the previous professional tasks effectively and efficiently, it will be necessary to master the contents of the subject.

The importance of the learning goals of this subject lies in knowing the importance of concepts such as production, productivity, break-even point, yield management, MRP (Material Requirements Planning) and ERP (Enterprise Resource Planning), among others.

Knowledge of how the production/operations area of the organizations works and the capacity to perform any work related to their management is considered essential to access jobs that involve decision making in the production/operations area as well as the decisions made by the people responsible for planning activities.

3. Assessment (1st and 2nd call)

3.1. Assessment tasks (description of tasks, marking system and assessment criteria)

SPECIALIZATION IN BUSINESS

CONTINUOUS EVALUATION TEST

Following the spirit of Bologna regarding the degree of involvement and continued work of the student throughout the course, the evaluation of the subject contemplates the method of Continuous Evaluation as the most appropriate to be in line with the guidelines set by the framework of the EEES.

However, in order to improve the student's motivation and without restricting the right to opt for continuous assessment, attendance at daily class activities will be mandatory. For these purposes, it will be considered valid if the attendance to class is accredited in more than 80%.

Therefore, different activities have been designed, consisting of Evaluation Tests on the thematic blocks in which the subject of the course has been structured.

The evaluation process will be carried out according to the:

- ? Direct observation of the student to know his / her attitude towards the subject and the work it demands (attention in class, completion of commended assignments, resolution of issues and problems, active participation in the classroom, etc.).
- ? Checking their progress in the conceptual field (questions in class, comments in the classroom, etc.).
- ? Performing oral and / or written tests periodically to assess the degree of knowledge acquired, as well as the qualities of expression that, at this educational level, must be widely corrected.

The detail of the evaluation tests is as follows:

- ? The Assessment Tests will consist of written tests and practical work with a value of 100% of the final grade, specifically:
 1. Written tests. For the evaluation of the learning results will consist of TWO theoretical-practical tests of the contents seen to date, consisting of the development of theory questions and problem solving. The evaluation criteria for the questions go through the accuracy, relevance and clarity in the answer to them. Constitutes 60% of the valuation
 2. PRACTICAL Tests. For the evaluation of the learning results will consist in the preparation of works that will be published in the Moodle platform. The evaluation criteria for these tests are the obtaining of results, analysis and interpretation of the same. It constitutes 40%.
- ? To compensate partials with jobs it is essential to approve both.
- ? In the event that a result of less than 5 and greater than 4 points out of 10 is obtained in some partial and an average score of more than 7 points would serve to approve the suspended partial.
- ? For the first call may be submitted those students who suspend a partial and only examine the partial suspended.
- ? For the second call may present those students who had not passed the subject in the first call with the entire agenda.

GLOBAL EVALUATION TEST

Those students who so wish may be eligible, in the manner and within the term that the center considers, for the possibility of being evaluated through an Extraordinary Global Evaluation in the call, in front of the Continuous Evaluation collected above.

The Extraordinary Global Assessment will consist of a single global test with which 100% of the student's grade will be evaluated. Said test will gather the content of all the material treated throughout the course, by means of theoretical and practical questions of the same type and maintaining the same criteria for its correction as those indicated for the Continuous Evaluation.

For the knowledge of the dates of the aforementioned test, I refer to the EUPLA website (<http://www.eupla.unizar.es>).

DEFENCE

The evaluation of the subject will include both conceptual aspects and practical applications. Throughout the semester, two kind of evaluation activities will be carried out:

- Directed assignments: 30%
- Theoretical-practical tests: 70%

The directed assignments will consist of carrying out practical activities while the theoretical-practical tests will be written evaluation tests.

The accuracy in the answers, the rigor, the correct, clear and orderly reasoning, the mastery of the terminology, as well as the accuracy in the result of the practical exercises will be evaluated.

The final grade of the subject "Production Management" will be:

$$NF (DPR) = 0.3 * \text{Directed assignments} + 0.7 * \text{Theoretical practical tests.}$$

To pass the course, students must obtain a grade equal to or above 5 out of 10.

Students who have not passed the subject in the February session will have a second session to be held in August in which they will evaluate all the content of the subject. In the August session, the evaluation will consist of a single global exam and, therefore, the final grade of the subject will be the grade obtained in this exam. This exam will evaluate all the content of the course, by means of theoretical and practical questions.

4. Methodology, learning tasks, syllabus and resources

4.1. Methodological overview

SPECIALIZATION IN BUSINESS

The learning process designed for this subject is based on the following:

Strong interaction between the teacher/student. This interaction is brought into being through a division of work and responsibilities between the students and the teacher. Nevertheless, it must be taken into account that, to a certain degree, students can set their learning pace based on their own needs and availability, following the guidelines set by the teacher.

The subject is conceived as a combination of contents, yet organized into two fundamental and complementary forms, which are: the theoretical concepts of each teaching unit and the solving of problems or the resolution of questions at the same time supported by other activities.

The organization of teaching will be carried out using the following steps:

- Lectures: Theoretical activities carried out mainly through exposition by the teacher, where the theoretical supports of the subject are displayed, highlighting the fundamental, structuring them into topics and or sections, interrelating them.
- Practice Sessions: The teacher resolves practical problems or cases for demonstrative purposes. This type of teaching complements the theory shown in the lectures with practical aspects.
- Individual Tutorials: Those carried out giving individual, personalized attention with a teacher from the department. These tutorials may be in person or online.

If classroom teaching were not possible due to health reasons, it would be carried out on-line.

DEFENCE

- Lectures or theoretical sessions.
- Practical sessions.
- Office hours.

If this teaching could not be done in person for health reasons, it would be done telematically.

4.2. Learning tasks

SPECIALIZATION IN BUSINESS

Throughout the semester the course includes the following learning tasks:

Face-to-face generic activities:

1. Lectures: the theoretical concepts of the subject will be explained and practical examples will be developed by the teacher.

2. Practice tutored problems and cases for discussion: Students will develop examples and conduct problems or case studies concerning the theoretical concepts studied.

Generic non-class activities

1. Tutored autonomous activities: These activities will be guided by the teacher of the subject. They will focus both papers, either individually or in small groups, as the study methodology necessary or convenient for the assimilation of each of the aspects developed in each subject.

2. Reinforcement activities: Through the virtual learning portal Moodle various activities that reinforce the basic contents of the subject will be published. The implementation of these activities will be personalized and controlled.

3. Individual tutorials: They may be actual or virtual.

4. Independent learning activities: Students must carry out the following:

? The study and assimilation of the theory presented in lectures.

? Understanding and assimilation of solved problems and practical cases.

? The preparation of seminars, solving proposed problems, etc.

? The preparation of the written tests Continuous Assessment and Global Assessment.

DEFENCE

- Lectures.
- Practical sessions.
- Office hours: personalised attention.

4.3. Syllabus

SPECIALIZATION IN BUSINESS

The contents of the subject are essential for achieving learning outcomes.

The choice of the content of the various teaching units was made seeking the express clarification of the final objective so that with the combination of knowledge the student obtains a structured and assimilable knowledge to a student in Industrial Management Engineering

The theoretical basis articulated in ten teaching units encompassed in four thematic sections. These topics collect the contents needed for the acquisition of predetermined learning outcomes.

SYNTHETIC CONTENT

? Section I

UNIT 1. INTRODUCTION TO OPERATIONS MANAGEMENT

UNIT 2: PURCHASING MANAGEMENT

? Section II

UNIT 3: INVENTORY MANAGEMENT

UNIT 4: STATISTICAL QUALITY CONTROL FOR FINISHED PRODUCTS

? Section III

UNIT 5: PRODUCTION STRATEGY

UNIT 6: METHODS of ENGINEERING. WORK STUDY

UNIT 7: TIME AND MOTION STUDY

? Section IV

UNIT 8: PLANT LAYOUT STUDY

UNIT 9: PROGRAMMING AND CONTROL PROJECT

UNIT 10: LEAN MANUFACTURING

Each topic exposed has associated practices in this regard, whether through practical cases, interpretation and commentary on readings associated with the subject and/or work leading to obtaining results and their analysis and interpretation. As topics are developed they will go raising practices in the classroom or through the Moodle platform.

DEFENCE

The different parts of the program are made up of various themes and thematic groupings, as shown in the synthetic content presented below

SYNTHETIC CONTENT

SECTION I

UNIT 1. PRODUCTION MANAGEMENT AND PRODUCTIVITY

UNIT 2. OPERATIONS STRATEGY IN A GLOBAL ENVIRONMENT

SECTION II

UNIT 3. DESIGN OF GOODS AND SERVICES

UNIT 4. PRODUCTIVE PROCESS STRATEGY

UNIT 5. CAPACITY PLANNING

SECTION III

UNIT 6. AGREGATE SCHEDULING

UNIT 7. MATERIAL REQUIREMENTS PLANNING

UNIT 8. SCHEDULING FOR SHORT TERM

4.4. Course planning and calendar

SPECIALIZATION IN BUSINESS

The subject has 6 ECTS credits, which represents 150 hours of student work in the subject during the semester, in other words, 10 hours per week for 15 weeks of class.

The summary of the timing of the course activities would be the following:

- ? Lectures: 35 hours
- ? Practical classes: 14 hours
- ? Assessment tests: 6 hours
- ? Tutored practices: 5 hours
- ? Tutored Independent learning activities: 32 hours
- ? Independent learning activities: 58 hours

In the lecture, the theoretical exposition is combined with problem-solving.

The practical classes are directed to the realization of problems, presentation, and discussion of cases. The above activities are distributed weekly in four hours of lecture.

The weekly distribution of the course is done in three blocks of content that structure the subject matter and may vary depending on the evolution of teaching.

- ? Block I: Week 1 to Week 3
- ? Block II: Week 4 to Week 9
- ? Block III: Week 10 to Week 14
- ? Block IV: Week 15

The dates of the final exams will be published officially in <http://www.eupla.unizar.es>.

DEFENCE

The subject has 6 ECTS credits, which represents 60 hours of face to face activities during the semester.

The summary of the timing of the 60 hours will be as follows:

- Lectures: 35 hours
- Practical sessions: 19 hours
- Exams/Tests: 6 hours

The weekly distribution of the course is structured in three blocks of contents and may vary depending on the evolution of the academic year.

Week #1 - Week #3: Section I

Week #4 - Week #8: Section II

Week #9 - Week #15: Section III

The dates of the different evaluation activities will be published at Moodle 2 platform and in the case of the theoretical practical tests at <http://cud.unizar.es/calendarios>.

4.5. Bibliography and recommended resources

SPECIALIZATION IN BUSINESS

<http://psfunizar10.unizar.es/br13/egAsignaturas.php?codigo=30117>

DEFENCE

<http://psfunizar10.unizar.es/br13/egAsignaturas.php?codigo=30117>